### McGladrey & Pullen

**Certified Public Accountants** 

# Illinois State Toll Highway Authority (A Component Unit of the State of Illinois)

Compliance Examination For the Year Ended December 31, 2006 Performed as Special Assistant Auditors for the Auditor General, State of Illinois

## Compliance Examination For the Year Ended December 31, 2006

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Financial Statement Report  The Tollway's financial statement report for the year ended December 31, 2006 which includes the report of independent auditors, management's discussion and analysis, required supplementary information other than management's discussion and analysis, basic financial statements, supplementary information, and the independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of basic financial statements performed in accordance with <i>Government Auditing Standards</i> has been issued separately.	
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#### Agency Officials December 31, 2006

**Executive Director** 

Through February 23, 2006

December 21, 2006 through current

Jack Hartman

Brian McPartlin

Acting Executive Director

February 24, 2006 to March 29, 2006 Marilyn Johnson March 30, 2006 to December 20, 2006 Brian McPartlin

Chief of Finance Michael Colsch

Controller Leslie Savickas

Fiscal Operations Manager Patricia Pearn

General Counsel Thomas Bamonte

Central Administrative Agency offices are located at:

2700 Ogden Avenue Downers Grove, Illinois 60515

Management Assertion Letter December 31, 2006

(Insert Tollway Originals)

#### **Compliance Report**

#### Summary

The compliance testing performed during this examination was conducted in accordance with Government Auditing Standards and in accordance with the Illinois State Auditing Act.

#### Accountant's Report

The Independent Accountant's Report on State Compliance, on Internal Control over Compliance, and on Supplementary Information for State Compliance Purposes does not contain scope limitations, disclaimers, or other significant non-standard language.

#### **Summary of Findings**

	Compliance	Financial	Prior
Number of	Report	Report	Compliance Report
Findings	1	6	9
Repeated findings	1	5	3
Prior recommendations implemented			
or not repeated	3	1	7

Details of State Compliance findings are presented in the separately tabbed report section of this report. Details of *Government Auditing Standards* findings are issues related to significant deficiencies and material weaknesses in internal control over financial reporting. Findings related to *Government Auditing Standards* have been issued separately with the Tollway's Financial Statement Audit.

Page	<u>Description</u>
	Current Findings (Government Auditing Standards)
	Financial Reporting
	Capital Assets
	Lack of Detection Controls for Improper Transponder Use
	Untimely Violation System Implementation
8	Internal Auditing
	Bank Reconciliations Not Completed Timely
	Prior Findings Not Repeated (Government Auditing Standards)
	Violation Penalties Receivable and Service Organization Activities
	Current Findings (State Compliance)
8	Internal Auditing
	Prior Findings Not Repeated (State Compliance)
10	Locally Held Funds Report on Receipts and Disbursements
10	I-PASS Policies and Procedures
10	Improper Voucher Processing
	8 8 10 10

#### **Compliance Report**

#### Summary

#### **Exit Conference**

The findings and recommendations appearing in this report were discussed with Tollway personnel at a pre-exit conference on August 27, 2007. Attending were:

#### Illinois State Toll Highway Authority

**Executive Director** Brian McPartlin Chief of Finance Michael Colsch Chief of Communications Mike King Leslie Savickas Controller **Executive Secretary** Christina Grosso Fiscal Operations Manager Patricia Pearn Capital Budget Manager Rachael Franzen Press Secretary Joelle McGinnis Deputy Chief of Staff Billy Glunz Chief Accountant – Maintenance and Operations Frederic Trick Chief of Administration Tracey Smith

#### McGladrey & Pullen, LLP

Linda Abernethy, CPA Partner
Heather Morandi Supervisor

#### Office of the Auditor General

Thomas L. Kizziah, CPA Audit Manager

A formal exit conference was waived by the Tollway.

The responses to the recommendations were provided by Patricia Pearn, Fiscal Operations Manager, in a letter dated August 28, 2007.

### McGladrey & Pullen

Certified Public Accountants

Independent Accountant's Report on State Compliance, On Internal Control Over Compliance, and on Supplementary Information for State Compliance Purposes

Honorable William G. Holland Auditor General State of Illinois

#### Compliance

As Special Assistant Auditors for the Auditor General, we have examined the Illinois State Toll Highway Authority's compliance with the requirements listed below, as more fully described in the Audit Guide for Financial Audits and Compliance Attestation Engagements of Illinois State Agencies (Audit Guide) as adopted by the Auditor General, during the year ended December 31, 2006. The management of the Illinois State Toll Highway Authority is responsible for compliance with these requirements. Our responsibility is to express an opinion on the Illinois State Toll Highway Authority's compliance based on our examination.

- A. The Illinois State Toll Highway Authority has obligated, expended, received, and used public funds of the State in accordance with the purpose for which such funds have been appropriated or otherwise authorized by law.
- B. The Illinois State Toll Highway Authority has obligated, expended, received, and used public funds of the State in accordance with any limitations, restrictions, conditions or mandatory directions imposed by law upon such obligation, expenditure, receipt or use.
- C. The Illinois State Toll Highway Authority has complied, in all material respects, with applicable laws and regulations, including the State uniform accounting system, in its financial and fiscal operations.
- D. State revenues and receipts collected by the Illinois State Toll Highway Authority are in accordance with applicable laws and regulations and the accounting and recordkeeping of such revenues and receipts is fair, accurate and in accordance with law.
- E. Money or negotiable securities or similar assets handled by the Illinois State Toll Highway Authority on behalf of the State or held in trust by the Illinois State Toll Highway Authority have been properly and legally administered and the accounting and recordkeeping relating thereto is proper, accurate, and in accordance with law.

We conducted our examination in accordance with attestation standards established by the American Institute of Certified Public Accountants; the standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States; the Illinois State Auditing Act (Act); and the Audit Guide as adopted by the Auditor General pursuant to the Act; and, accordingly, included examining, on a test basis, evidence about the Illinois State Toll Highway Authority's compliance with those requirements listed in the first paragraph of this report and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the Illinois State Toll Highway Authority's compliance with specified requirements.

In our opinion, the Illinois State Toll Highway Authority complied, in all material respects, with the requirements listed in the first paragraph of this report during the year ended December 31, 2006. However, the results of our procedures disclosed an instance of noncompliance, which is required to be reported in accordance with criteria established by the Audit Guide, issued by the Illinois Office of the Auditor General and which is described in the accompanying schedule of State findings as finding 06-5. As required by the Audit Guide, immaterial findings relating to instances of noncompliance excluded from this report have been reported in a separate letter to your office.

#### **Internal Control**

The management of the Illinois State Toll Highway Authority is responsible for establishing and maintaining effective internal control over compliance with the requirements listed in the first paragraph of this report. In planning and performing our examination, we considered the Illinois State Toll Highway Authority's internal control over compliance with the requirements listed in the first paragraph of this report in order to determine our examination procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with the Audit Guide issued by the Illinois Office of the Auditor General, but not for the purpose of expressing an opinion on the effectiveness of the Tollway's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Tollway's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses as defined below. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies.

A *control deficiency* in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with the requirements listed in the first paragraph of this report on a timely basis. A *significant deficiency* is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to comply with the requirements listed in the first paragraph of this report such that there is more than a remote likelihood that noncompliance with a requirement that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings as item 06-5 to be a significant deficiency.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a requirement listed in the first paragraph of this report will not be prevented or detected by the entity's internal control. We did not consider the deficiency described in the accompanying schedule of findings to be a material weakness.

As required by the Audit Guide, immaterial findings relating to internal control deficiencies excluded from this report have been reported in a separate letter to your office.

The Illinois State Toll Highway Authority's response to the finding identified in our examination is described in the accompanying schedule of findings. We did not examine the Illinois State Toll Highway Authority's response and, accordingly, we express no opinion on it.

#### Supplementary Information for State Compliance Purposes

As Special Assistant Auditors for the Auditor General, we have audited the financial statements of the Illinois State Toll Highway Authority as of and for the year ended December 31, 2006, which collectively comprise the Illinois State Toll Highway Authority's basic financial statements, and have issued our report thereon dated September 12, 2007. The accompanying supplementary information, as listed in the table of contents as Supplementary Information for State Compliance Purposes, is presented for purposes of additional analysis and is not a required part of the basic financial statements of the Illinois State Toll Highway Authority. The 2006 Supplementary Information for State Compliance Purposes, except for that portion marked "unaudited" on which we express no opinion, has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements for the year ended December 31, 2006, taken as a whole. We have also previously audited, in accordance with auditing standards generally accepted in the United States, the Illinois State Toll Highway Authority's basic financial statements for the year ended December 31, 2005. In our report dated August 4, 2006, we expressed an unqualified opinion on the basic financial statements. In our opinion, the 2005 Supplementary Information for State Compliance Purposes, except for the portion marked "unaudited" is fairly stated in all material respects in relation to the basic financial statements for the year ended December 31, 2005, taken as a whole.

This report is intended solely for the information and use of the Auditor General, the General Assembly, the Legislative Audit Commission, the Governor, Tollway management, and is not intended to be and should not be used by anyone other than these specified parties.

McGladrey of Pullen, LCP

Schaumburg, Illinois September 12, 2007

Compliance Report For the Year Ended December 31, 2006

#### **Current Findings – State Compliance**

#### 06-5 Internal Auditing

The Illinois State Toll Highway Authority (Tollway) failed to audit any major systems of internal accounting and administrative controls of the Tollway for the year ended December 31, 2006.

The Tollway completed one internal audit during the fiscal year; however the Tollway did not complete internal audits of any major systems of internal accounting and administrative controls during calendar year 2005 or 2006. Required audits under the State's Fiscal Control and Internal Auditing Act, which are required to be performed at least once every two years, would include the following areas of internal accounting and administrative controls:

- Tollway organization and management
- Budgeting, accounting and reporting
- Property, equipment and inventory
- Revenues, receivables and cash
- Personnel and payroll
- Roadway maintenance and property rehab and improvements
- Expenditure control
- Administrative support services
- Purchasing and procurement
- Electronic data processing

Good business practice requires that significant internal controls be periodically evaluated and assessed to determine that the controls are sufficient and operating effectively.

In addition, the Fiscal Control and Internal Auditing Act (30 ILCS 10/2003) requires that the Tollway's chief executive officer ensure that "audits of major systems of internal accounting and administrative control be conducted on a periodic basis so that all major systems are reviewed at least once every 2 years."

Tollway management stated that Executive Order # 10 required most state agencies to transfer the internal audit function to the Illinois Office of Internal Audit (IOIA), a division of the Department of Central Management Services. The nature of the Tollway's governance created uncertainty as to whether the Tollway was required to comply. However, the Tollway entered into negotiations with the IOIA to perform this service but could not reach agreement on a reasonable fee and scope of service.

The transfer of the internal audit function was abandoned upon breakdown of negotiations. The Tollway's Internal Audit Department was reestablished and did conduct pre-implementation, internal control and operational reviews of various functions within the Tollway but was unable to complete all required audits.

Compliance Report For the Year Ended December 31, 2006

#### **Current Findings – State Compliance**

#### 06-5 Internal Auditing (Continued)

Significant areas of internal control must be reviewed and evaluated regularly to maintain an effective internal control system. When internal audits are not completed timely and in accordance with an approved audit plan, the Tollway may fail to detect weaknesses in its internal control in a timely manner. (Finding Code No. 06-5, 05-9)

#### Recommendation

We recommend the Tollway complete all required internal audits on a timely basis.

#### **Tollway Response**

We concur.

In 2006, the Tollway began to rebuild its Internal Audit Department. The department however was not fully staffed early enough in the year to complete all required audits, although this process was begun. In 2006, an audit of petty cash was performed. So far in 2007, two of the required cycle audits have been completed (Agency Organization and Management and Expenditures). Two more required audits are currently in process (Procurement and Personnel and Payroll).

In addition, the following required audits are in the audit plan: Property, Equipment and Inventories Administrative Support Services Revenues, Receivables and Cash Electronic Data Processing Budgeting, Accounting and Reporting

The Tollway expects to complete all required audits by the end of 2008.

Prior Year Findings Not Repeated For the Year Ended December 31, 2006

#### **State Compliance**

#### 06-8 Locally Held Funds Report on Receipts and Disbursements

The Tollway was delinquent in filing the fourth quarter C-17 (Report of Locally Held Funds) and the report submitted was not accurate.

During the current year, the Tollway timely filed all quarters of the C-17. Our testing did not indicate any inaccurate information submitted to the Comptroller on the C-17's. (Finding Code No. 05-6, 04-10)

#### 06-9 I-PASS Policies and Procedures

The Tollway does not have an approved manual for I-PASS financial policies and procedures. In addition, the current version of the annual does not specify which manager approvals should be documented in writing.

During the current year, the Tollway approved the I-PASS financial policy and procedure manual that includes the specifications as to which manager approvals are required to be documented in writing. (Finding Code No. 05-8)

#### 06-10 Improper Voucher Processing

The Illinois State Toll Highway Authority (Tollway) did not approve vendor invoices within 30 days of receipt or pay vendors within 60 days after receipt of the invoices. In addition, 2 vouchers were not properly approved by the appropriate department head.

During the current year, the Tollway improved their voucher processing and as such the finding was removed from the compliance report and included in the immaterial letter. (Finding Code No. 05-7)



#### **Supplementary Information for State Compliance Purposes**

#### Summary

Supplementary Information for State Compliance Purposes presented in this section of the report includes the following:

#### Fiscal Schedules and Analysis:

Schedule of Cash and Cash Equivalents Balances

Schedule of Investment Depositories

Schedule of Commodities Inventory

Schedule of Accounts Receivable

Schedule of Changes in Capital Assets

State Administrative Chargeback

Explanation of Significant Variations in Asset Accounts

Explanation of Significant Variations in Liability Accounts

Explanation of Significant Variations in Revenues and Expenses

#### **Analysis of Operations**

Tollway Functions and Planning Program Average Number of Employees by Function (Unaudited) Emergency Purchases Service Efforts and Accomplishments (Unaudited)

The accountant's report that covers the Supplementary Information for State Compliance Purposes presented in the Compliance Report Section states that it has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in the accountant's opinion, except for that portion marked "unaudited," on which they express no opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

#### Schedule of Cash and Cash Equivalents Balances December 31, 2006 (with summary totals for 2005)

becomber 31, 2000 (with summary totals for 2000)		Financial
Cash (Unrestricted):	Carrying Amount	Institution Balances
•		
Currency and Coin on Hand Change funds at toll plazas and Administrative Building	\$ 483,500	\$ -
Petty Cash	1,450	Ψ -
•	.,	
Cash in Banks Bank of America - New Segments Account	3,254,640	3,344,928
Bank of America - New Segments Account  Bank of America - Revolving Accounts	11,834,201	11,863,108
Bank of America - Treasurer Accounts *	(3,086,437)	
Bank of America - Risk Management Account	8,686,324	8,686,324
Cash Equivalents (Unrestricted):		
Certificates of Deposits - Treasurer Accounts *	20,076,419	20,076,419
Wells Fargo - Repurchase Agreements - Treasurer Accounts *	520,777,307	520,777,307
Wells Fargo - Checking	8,619	8,619
All Other	28,326	28,326
Total cash and cash equivalents (Unrestricted)	562,064,349	566,489,945
Cash (Restricted):		
Bank of America - Restricted for IPASS Accounts	1,253,798	810,147
Total Cash (Restricted)	1,253,798	810,147
Cash Equivalents (Restricted):		
Restricted for Debt Service		
JP Morgan Money Market Accounts:		
Priority Debt Reserve	12,568,873	11,876,682
Debt Reserve	23,438,055	24,130,246
Priority Debt Service	31,800,063	17,515,397
Debt Service	80,969,442	95,254,108
Total Restricted for Debt Service	148,776,433	148,776,433
Restricted for Construction		
Federal Home Loan Bank Bonds	656,375,000	656,375,000
JP Morgan Money Market Accounts	53,635,883	53,635,883
Total Restricted for Construction	710,010,883	710,010,883
Illinois Funds - Restricted for IPASS Accounts	92,700,090	96,477,559
Total cash and cash equivalents (Restricted)	952,741,204	299,700,022
Total Cash and Cash Equivalents at December 31, 2006	\$ 1,514,805,553	\$ 866,189,967
Total Cash and Cash Equivalents at December 31, 2005	\$ 1,208,527,433	\$ 1,215,589,311

<sup>\*</sup> Not locally held, account administered by the Treasurer of the State of Illinois.

#### Schedule of Investment Depositories December 31, 2006 (with summary totals for 2005)

	Year End Interest Rates	Carrying Amount (Fair Value)
Locally Held at		_
JP Morgan	3.75% - 8.625%	
U.S. Treasury and Agency issues:		
Priority Debt Reserve		\$ 66,657,446
Debt Reserve		75,489,421
		142,146,867
Illinois Funds - Restricted for IPASS Accounts		17,480,500
Total Investments at December 31, 2006		\$ 159,627,367
Total Investments at December 31, 2005		\$ 88,496,433

## Schedule of Commodities Inventory December 31, 2006 and 2005

Location	2006	2005		
Central Warehouse	\$ 739,222	\$	727,729	
Maintenance Buildings	6,244,694		5,135,663	
Electrical Shops	325,856		305,183	
Central Sign Shop	1,080,694		892,592	
Carpenter Shop	150,153		141,802	
Telecommunications	328,473		405,243	
Central Garage	251,605		217,223	
Helicopter	17,436		20,159	
Total Commodities Inventory at December 31	\$ 9,138,133	\$	7,845,594	

Illinois State Toll Highway Authority
(A Component Unit of the State of Illinois)

#### Schedule of Accounts Receivable December 31, 2006 and 2005

	AGING				Allowance for							
		0-180		180-365 Over Days One Year		Over		Gross	Doubtful			
		Days				One Year		Total		Accounts		Net Receivables
Tolls	\$	13,226,646	\$	259,197	\$	185,141	\$	13,670,984	\$	(1,190,422)	\$	12,480,562
Toll Evasion		4,770,168		3,875,761		21,167,618		29,813,547		(23,275,995)		6,537,552
IAG Agencies		3,097,839		-		-		3,097,839		-		3,097,839
Damage Claims/Emergency Services		481,744		390,246		2,398,638		3,270,628		(3,099,000)		171,628
Overweight Tickets		171,915		32,348		853,230		1,057,493		(855,000)		202,493
Overdimension Vehicle Permits		22,760		1,295		6,160		30,215		-		30,215
Other		1,233,694		1,500		574,004		1,809,198		(6,990)		1,802,208
Total Accounts Receivable		23,004,766		4,560,347		25,184,791		52,749,904		(28,427,407)		24,322,497
RTA		2,983		5,965		10,528		19,476		-		19,476
State of Illinois		10,879		56,022		1,353,054		1,419,955				1,419,955
Total State Agency Receivables		13,862		61,987		1,363,582		1,439,431		-		1,439,431
Total Receivables												
at December 31, 2006	\$	23,018,628	\$	4,622,334	\$	26,548,373	\$	54,189,335	\$	(28,427,407)	\$	25,761,928
Total Receivables												
at December 31, 2005	\$	21,787,287	\$	30,115,529	\$	7,357,316	\$	59,260,132	\$	(16,291,778)	\$	42,968,354

#### Schedule of Changes in Capital Assets Year Ended December 31, 2006

Acct #	Fixed Assets by Type	Balance January 1 Additions			Additions		Deletions	Balance December 31	
8100	Office Furn. and Fixtures	\$	4,259,274	\$	6,703,569	\$	_	\$	10,962,843
8200	Data Proc. Equipment	۳	70,037,475	Ψ	7,825,339	Ψ	-	Ψ	77,862,814
8300	Cash Handling		254,323		-		-		254,323
8350	Telecommunication		2,699,727		-		-		2,699,727
8400	Toll Collection		6,504,240		-		-		6,504,240
8500	Garage and Shop		918,726		-		-		918,726
8520	Bldg. and Bldg. Maintenance		53,415		-		-		53,415
8550	Bldg. and Bldg. Maintenance		165,641		-		-		165,641
8700	Autos		4,586,242		2,766,798		-		7,353,040
8750	Police Car Equipment		64,906		-		-		64,906
8800	Trucks		23,429,725		5,796,168		(388,509)		28,837,384
8900	Roadway Equipment		9,495,830		-		-		9,495,830
Total Equipr	ment		122,469,524		23,091,874		(388,509)		145,172,889
	Buildings and Infrastructure		3,785,408,213		952,379,195		(30,549,630)		4,707,237,778
	Land and Land Improvements		197,433,642		75,034,130		-		272,467,772
	Toll Collection Equipment		14,190,155		-		-		14,190,155
	Transponders		28,811,462		-		(28,811,462)		-
	Capital Leases		26,470,510		-		-		26,470,510
	Construction in Progress		540,620,699		369,711,691		(360,985,602)		549,346,788
	Reciprocity Server (IAG)		285,000		-		-		285,000
Total Capita	ll Assets	\$	4,715,689,205	\$	1,420,216,890	\$	(420,735,203)	\$	5,715,170,892

#### **Compliance Report**

#### State Administrative Chargeback

The State of Illinois Budget for its fiscal year 2004 included a provision to charge an administrative fee to offset costs borne by the general funds for services provided to agencies or programs financed by special funds. Pursuant to this provision, the Governor's Office of Management and Budget (GOMB) initiated a transfer from the Illinois State Toll Highway Authority Trust Fund in the amount of \$19,039,920. Attorney General Madigan raised concerns about the legality of the transfer, and the Office of the Comptroller suspended action on the transfer pending a legal determination from the Attorney General on whether the funds belonged to Tollway bondholders. The Tollway's General Counsel, an Assistant Attorney General, along with bond counsel, a Special Assistant Attorney General, concluded that the Tollway could pay operating expenses of this kind to the State as long as they were reasonable and necessary, and were not in excess of aggregate amounts provided in the Tollway's annual budget. The Governor's Office of Management and Budget and the Tollway worked cooperatively to determine a methodology to determine a reasonable basis for calculating the value of services provided to the Tollway which were borne by the State general funds. The Tollway and GOMB settled on a cost allocation methodology that summed all costs borne by the general funds for types of services provided to the Tollway by numerous state agencies and offices, and then allocating a pro-rata portion to the Tollway. Collectively, the parties agreed to an allocation based upon the Tollway's portion of State headcount. The portion of costs owed by the Tollway for 2004 was determined to be 2.46% (number of Tollway employees divided by total active SERS employees) of the total cost of identified shared services.

Using the above methodology, it was agreed the Tollway would remit \$10,388,000 and \$11,046,900 for the State's fiscal years 2006 and 2005, respectively. The Tollway's share of the total cost of identified State services was 2.51% for 2006 and 2005.

The table on the next page details the calculation for 2006. The reimbursement represents reimbursement of the costs in total and is not intended to identify specific amounts reimbursed to each agency.

State Administrative Chargeback For the Year Ended June 30, 2006

	FY 20 GRF v	Allocation to Tollway at 2.51%**		
State Agency		n 000's)	•	in 000's)
Office of the Secretary of State (SOS)	\$	99,115	\$	2,488
Department of Natural Resources (DNR)		77,168		1,937
Central Management Services (CMS)		55,613		1,396
General Assembly		46,803		1,175
Illinois State Police (ISP)		23,424		588
Office of the State Comptroller (OSC)		28,108		706
Office of the State Treasurer (OST)		23,524		590
Illinois Historic Preservation Agency (IHPA)		12,952		325
Department & Commission of Human Rights		8,463		212
Office of the Governor		7,707		193
Office of the Auditor General (OAG)		6,301		158
Legislative Information System (LIS)		6,178		155
Illinois Emergency Management Agency (IEMA)		5,263		132
Illinois Department of Transportation (IDOT)		4,265		107
Office of Management and Budget (GOMB)		2,882		72
Legislative Reference Bureau (LRB)		2,655		67
Government Forecasting and Accountability Comm.		1,323		33
Joint Committee on Administrative Rules		1,131		28
Environmental Protection Agency (EPA)		796		20
Legislative Audit Commission (LAC)		250		6
Total	\$	413,921	\$	10,388

<sup>\*\*</sup> Active Tollway Employees as a percentage of All Active SERS Employees.

### Explanation of Significant Variations in Asset Accounts December 31, 2006 and 2005

	December 31,					Increase/	Percentage	
		2006 2005			(Decrease)	Change		
Assets							_	
Cash and Cash Equivalents Investments Restricted for Debt Service Investments - Construction Fund	\$	813,588,846 142,146,867 710,010,883	\$	635,489,114 88,496,433 573,019,093	\$	178,099,732 53,650,434 136,991,790	28% 61% 24%	
Accounts Receivable, less allowance for doubtful accounts Intergovernmental Receivable		24,322,497 1,439,431		38,444,129 4,524,225		(14,121,632) (3,084,794)	-37% -68%	
Accrued Interest Receivable Risk Management Reserved Cash Prepaid Expense Other Capital Assets - Net of		21,322,949 8,686,324 13,310,678		3,560,068 19,226 4,969,494		17,762,881 8,667,098 8,341,184	499% 45080% 168%	
accumulated depreciation Deferred Bond Issuance Costs		2,275,039,476 9,967,722		1,524,194,482 5,582,479		750,844,994 4,385,243	49% 79%	
Cash and Cash Equivalents	app	oximately \$100	millio	7.5 million of addi n of additional am t December 31, 2	nount		unds and	
Investments Restricted for Debt Service		increase is due icted under the		•	eds	from the 2006 issu	e that are	
Investments - Construction Fund		increase is due g invested in US		• •	ds fro	m the 2006 bond is	ssue	
Accounts Receivable, less accounts for doubtful accounts	impl	ementation of th	e nev	overall receivable Toll violation system allowance for do	stem	and there was a		
Intergovernmental Receivable (Receivable from Illinois State Agency)	held	funds as a rece	ivable		mbu	urer held accounts rsements for these 005.	to locally	
Accrued Interest Receivable				Tollway having q , 2006 than at De	,			
Risk Management Reserved Cash		006 the Tollway kers Compensa	•	•	ally h	eld bank account to	o pay	
Prepaid Expense		Tollway prepaid rance on the 200			strati	ve charge plus pre	paid	
Other Capital Assets-Net of Accumulated Depreciation	The increase is due to infrastructure assets placed in service during 2006 with the completion of open road tolling lanes.							
Deferred Bond Issuance Costs		increase is due d issue net of an			nce (	costs for the 2006		

Note: Variances over 20% are considered significant.

## Explanation of Significant Variations in Liability Accounts December 31, 2006 and 2005

	December 31,				Increase		Percentage
		2006	2005			(Decrease)	Change
Liabilities							_
Pension Obligation	\$	76,035	\$	114,015	\$	(37,980)	-33%
Capital Lease Obligations		4,015,550		6,289,417		(2,273,867)	-36%
Risk Management Claims Payable		8,618,373		6,328,224		2,290,149	36%
Accrued Interest Payable		63,269,589		37,046,915		26,222,674	71%
Deposits and Retainage		69,084,120		33,613,448		35,470,672	106%
Revenue Bonds Payable	2,3	382,410,000	1	,427,445,000		954,965,000	67%
Bond Premium, less Deferred Amount							
on Refunding		83,125,669		45,669,718		37,455,951	82%
Pension Obligation	Plan participants drew the same benefits during 2006 as in 2005, but the liability balance is in decline.						
Capital Lease Obligations		ormer Violation the end of fisc		•	n was	s fully amortized	
Risk Management Claims Payable				e requirements a claims incurred I		rially determined ot reported.	at the
Accrued Interest Payable	The increase is due to a full year of interest payable on a \$770 million bond issue of June 2005 and a half year interest payable on the 2006 \$1 billion bond issue.						
Deposits and Retainage	The increase is due to construction of the I-355 South extension, as well as other Congestion Relief Program projects.						
Revenue Bonds Payable	The i	ncrease is due	to iss	suance of \$1 bill	ion re	evenue bonds dur	ing 2006.
Bond Premium, less Deferred Amount on Refunding	The increase is due to the premium on bonds issued during 2006.						

Note: Variances over 20% are considered significant.

#### Explanation of Significant Variations in Revenues and Expenses Years Ended December 31, 2006 and 2005

	2006	2005	Increase (Decrease)	Percentage Change				
Toll Evasion Recovery Miscellaneous Investment Income Depreciation and Amortization Net gain (loss) on Disposal of Property Interest Expense and Amortization	\$ 11,695,274 2,868,573 74,738,940 186,283,372 (2,240,196)	\$ 26,737,437 2,266,957 32,298,872 152,195,010 175,863	\$ (15,042,163) 601,616 42,440,068 34,088,362 (2,416,059)	-56% 27% 131% 22% -1374%				
of Financing Costs  Miscellaneous Income - Nonoperating	(93,613,153) 5,751,428	(62,796,040)	(30,817,113) 5,751,428	49% 100%				
Toll Evasion Recovery	The decrease is due to pending notices that have not been issued as a result of testing requirements for the new violation system implementation.							
Miscellaneous	The increase is due to post-pay I-PASS account transponder fees and replaced transponders.							
Investment Income	The increase is due to interest rates continuing to rise during 2006 compared to 2005. Interest totaling \$37 million was earned on unspent bond proceeds.							
Depreciation and Amortization		to the Tollway placing ets into service during	, , , ,	million				
Net gain (loss) on Disposal of Property	The decrease (loss amount) is due to the Tollway selling assets such as trucks, plows, etc. through a consignment broker during 2006.							
Interest Expense and Amortization of Financing Costs		to a full year of intere: 2005 and a half year in	•					
Miscellaneous Income - Nonoperating	The difference is the accounts.	net effect of closing of	out interfund balance	sheet				

#### **Analysis of Operations**

#### TOLLWAY FUNCTIONS AND PLANNING PROGRAM

The Illinois State Toll Highway Authority (Tollway) was established in 1968 as an instrumentality and administrative agency of the State of Illinois. The Tollway was created to provide for construction, operation, regulation, and maintenance of toll highways to accommodate the traveling public through and within the State of Illinois.

The Tollway's predecessor, the Illinois State Toll Highway Commission, issued revenue bonds totaling \$493,250,000 to finance the original three toll highways. During 1981, the Tollway completed the Ronald Reagan Memorial Tollway (formerly East-West Extension) of the toll highway system. Subsequently, the following bonds were issued:

- 1985, \$167,200,000, Advance refunding bonds to retire the original outstanding bonds;
- 1986, \$400,825,000, Priority revenue bonds to pay the cost of construction of the North-South Tollway, an expansion of the State toll highway system;
- 1987, \$139,145,000, Refunding revenue bonds to advance refund \$117,115,000 of the 1985 refunding bonds;
- 1992, \$459,650,000, Priority revenue bonds to pay the cost of construction of the Tri-State Tollway Widening Project;
- 1993, \$387,345,000, Refunding revenue bonds to advance refund \$342,290,000 of 1985, 1986, and 1992 series bonds;
- 1996, \$148,285,000, Refunding revenue bonds to advance refund \$144,300,000 of 1986 and 1987 series bonds;
- 1998, \$325,135,000, Refunding revenue bonds to advance refund \$313,105,000 of 1992 series bonds; and
- 2005, \$770,000,000, Priority revenue bonds to pay the costs of the Congestion Relief Program.
- 2006, \$1,000,000,000, Priority revenue bonds to pay the costs of the Congestion Relief Program.

The operations of the Tollway are administered by a Board of Directors, which includes the State Governor and Secretary of the Illinois Department of Transportation

#### **Analysis of Operations**

#### TOLLWAY FUNCTIONS AND PLANNING PROGRAM (Continued)

The Tollway has the power and responsibility to establish and collect tolls sufficient to pay for maintenance, repairs, regulation, and operation of the toll highway system and to meet the principal and interest bond funding requirements. During 2006, the Tollway did not receive any State government appropriations. The Tollway was awarded a Federal grant for value pricing, a \$450,000 cost State reimbursement grant whereby the Tollway is reimbursed for 80% of costs incurred, up to a total of \$360,000. To date, \$307,600 has been expended and \$274,741 has been received as reimbursement.

The Trust Indenture and the First, Second, Third, Fourth, Fifth, Sixth and 1996 and 1999 Amendatory Supplemental Indentures securing the 1985, 1986, 1987, 1992, 1993, 1996, 1998, 2005 and 2006 bond issues, respectively, prescribe many of the investment and accounting requirements for the Tollway. The accounting records of the Tollway are maintained on an accrual basis.

The office of Mr. Brian McPartlin, the Tollway's Executive Director, for the fiscal year being audited, is located at the Tollway's Central Administration Building, 2700 Ogden Avenue, Downers Grove, Illinois, 60515.

The Trust Indenture dated December 1, 1985 requires the Tollway to prepare a tentative budget of the operating expenditures for the ensuring calendar year on or before October 31. The budget is required to include recommendations of the consulting engineers as to the Renewal and Replacement deposit for the budget year. The final budget must be approved by the Board of Directors of the Tollway prior to January 31 of the calendar year budgeted. The Tollway complied with these budgetary requirements for the current calendar year.

Annual detailed departmental budgets are prepared for all Tollway expenditures. The Controller and Chief of Finance of the Tollway and each department manager monitor expenditures and analyze budgetary variances.

The consulting engineers also develop long-range improvement programs for the toll highway system. The Chief Engineer of the Tollway uses the long range plan with traffic studies and physical inspections to develop annual improvement programs and budgets.

The Tollway has developed an adequate and comprehensive planning program to meet its objectives of providing for the construction, operation, regulation, and maintenance of the toll highway system. The Tollway's monitoring of its expenditures and its monitoring of the physical condition of the roads is adequate to meet Tollway's goals related to its operating expenditures and improvement programs.

#### **Analysis of Operations**

Average Number of Employees by Function (Unaudited)

For the Year Ended December 31, 2006 and 2005

Temporary	and
Tempora	ry

					remporary				
	Full-tim	ne	Part-time		Replacements		Total		
	2006	2005	2006	2005	2006	2005	2006	2005	
Tollway Employees	_								
Executive Director	3	4	-	-	-	1	3	5	
Directors	10	10	-	-	-	-	10	10	
Inspector General	12	7	-	-	-	-	12	7	
Legal	12	12	-	-	-	-	12	12	
State Police	16	14	-	-	-	-	16	14	
Finance	51	49	-	-	-	1	51	50	
Administration	35	81	-	-	1	3	36	84	
Operations					-	-	-	-	
Toll Collectors	396	527	195	72	-	-	591	599	
Lane Walkers	-	10	-	8	-	-	-	18	
Plaza Supervisors							-	-	
and assistants	53	48	-	-	-	-	53	48	
Other	178	195	-	1	-	-	178	196	
Office of Info Tech	66	64	-	-	-	1	66	65	
Engineering:							-	-	
Maintenance:							-	-	
Roadway	362	379	-	-	-	-	362	379	
Transportation	69	72	-	-	-	-	69	72	
Engineers	42	34	-	-	-	-	42	34	
Others	62	37	-	1	-	-	62	38	
Planning	15	9	-	-	-	-	15	9	
Procurement	50	- '	* -	-	-	-	50	-	
Communications	5	7	-	-	-	-	5	7	
Violation Enforcement	12	10					12	10	
Total Authority Employees	1,449	1,569	195	82	1	6	1,645	1,657	
State Troopers	138	148					138	148	
Total Personnel	1,587	1,717	195	82	1	6	1,783	1,805	
Hourly base payroll	\$ 50,902,359	54.39%	* The Prod	curement	function \	was added	i		
Overtime	4,786,212	5.12%	during 2006. The employees were included in the administration function during 2005.						
Salaries	37,894,240	40.49%							
2006 Total Payroll	\$ 93,582,811	100.00%							
Hourly base payroll	\$ 51,762,537	56.92%							
Overtime	5,987,507	6.58%							
Salaries	33,190,619	36.50%							
2005 Total Payroll	\$ 90,940,663	100.00%							
2000 101011 031011	÷ ,0,710,000	130.0070							

#### **EMERGENCY PURCHASES**

The Tollway reported the following emergency purchases to the Office of the Auditor General during the fiscal year ended December 31, 2006:

Description	Cost		
Repair watermain at toll plaza 17	\$	31,000	
Purchase of winter roadway abrasives		13,000	
Purchase of blacktop for road construction		1,391,365	
Purchase postage machine		24,973	
Replace roof on salt dome		282,975	
Bridge repairs		247,000	
Total	\$	1,990,313	

Service Efforts and Accomplishments For the Year Ended December 31, 2006 (Unaudited)

#### Agency Mission

The Illinois State Toll Highway Authority is dedicated to providing and promoting a safe and efficient system of toll supported highways while ensuring the highest possible level of customer service.

#### Strategic Priorities

- Reduce traffic congestion
- Implement Congestion Relief Program (10 year capital construction plan)
- Improve operational efficiency and effectiveness

#### Summary of Agency Operations

The Illinois State Toll Highway Authority maintains and operates 274 miles of interstate tollways in 12 counties in Northeastern Illinois, including the Reagan Memorial Tollway (I-88), the North-South Tollway (I-355), the Northwest Tollway (I-90) and the Tri-State Tollway (I-94, I-294, I-80/I294). In September 2004, the Illinois Tollway embarked on a 10-year capital plan to reduce traffic and congestion by rebuilding and restoring a majority of the system. Major improvements will include: adding lanes, converting mainline toll plazas to Open Road Tolling and constructing the south extension of I-355.

#### Key Performance Measures

All performance measures are as of December 31, 2006.

- 1. The percentage of vehicles using I-PASS during rush hour: 86%
- 2. The percentage of vehicles using I-PASS for all hours: 79%
- 3. Number of I-PASS express lanes: 89
- 4. Travel Time Index Congestion Measure for the A.M. rush hour: 1.12
- 5. The average accident clearance time for personal injury incidents: 35 minutes.